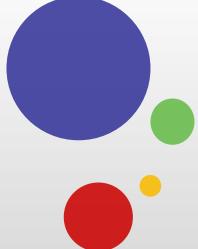




Financing. Opportunities and Risks

Theme 2.6









Contents

- Specifics of the CCIs regarding economic value and value generation
- II. Value-creation cycle and relations to other industries (cross-sectoral monetization)
- III. Cultural and Creative Sectors in FENICE countries
- IV. Sources of funding
- V. Budgeting and pricing
- VI. Financial sustainability
- VII. Opportunities and risks VIII. Suggested readings







Specifics of the CCIs regarding economic value and value generation

- Until 2020, the CCS were comparable to the sectors of Information and Communications Technology (ICT) and Accommodation and Food Services (A&F)
- Survival rates of CCIs enterprises after 1, 3 and 5 years of existence are similar to the ones in the ICT and A&F (even higher for the 3- and 5-year term than in A&F)

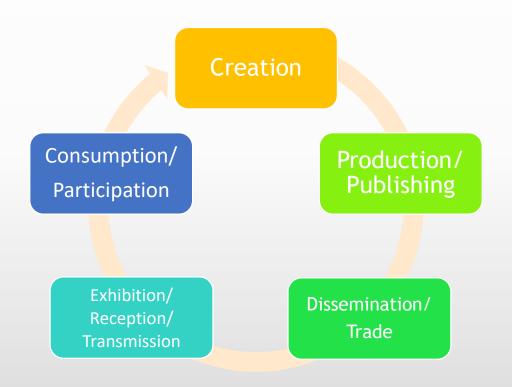
- !! 2,7 employees on the average before 2019, versus 5,73 in the ICT and 5,86 in the A&F
- !! Segmented structure, much space for networking and hubs, susceptible to macroeconomic shocks

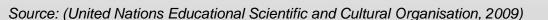






Specifics of the CCIs regarding economic value and value generation









Value-creation cycle and relations to other industries (cross-sectoral monetization)

- **Interdisciplinarity** the value of the integrated product is higher than the value of the elements.
- **Experience economy** networking, communication and sharing
- Digital orientation, innovation and entrepreneurial mindset - the spill-over is higher in more diversified communities







Cultural and Creative Sectors in FENICE countries



Bulgaria

- Visual arts, performing arts and books & press give the majority of enterprises and jobs
- Traditional performing arts cannot survive without state aid
- CCI companies combine profitable with nonprofitable activities from different sectors to continue offering cultural products
- Substantial reliance on public funding and extremely volatile market environment



Greece

- Historic and cultural heritage are the pillars of the national brand
- The CCIs tend to cluster geographically around the main urban centres
- Financing has been gradually shifted from state support to the local authorities and private sector
- Substantially affected by the crises in 2008 and 2020







Cultural and Creative Sectors in FENICE countries



Romania

- Cluster around three centres: Bucharest radio and advertising, Cluj - performing arts and music festivals, Timis – gaming
- Funding for the cultural sector comes mainly from the state
- CCS provided a higher GDP contribution before 2020 than agriculture and construction



Portugal

- © Cultural heritage, audiovisual and multimedia, visual arts, performing arts, publishing &bookselling, architecture & design, crafts, interdisciplinary arts
- Small cultural agents, cultural associations, nonprofit making bodies, private institutions of social solidarity
- Cultural policies cultural heritage, promotion and development of national networks of activities and facilities







Cultural and Creative Sectors in FENICE countries



Serbia

- CCS showed a higher growth rate before2020 than the average growth-rate of the national economy
- Growing trend for establishment of creative hubs - managed by professionals from the arts and culture and are initiating a lot of projects with international recognition

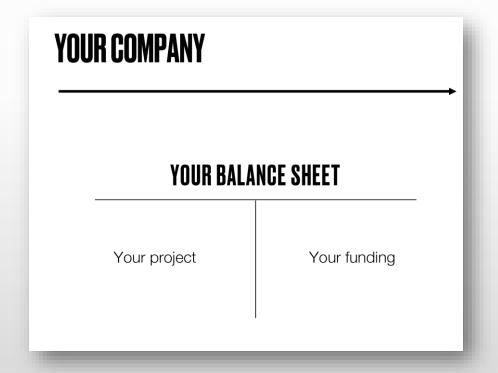






Sources of funding

Profit vs. non-for-profit





Source: (European Investment Fund, 2019)





Sources of funding

Public Funding/State Support

Project-based funding/grants

Philanthropy and angel investors

Business incubators/accelerators

Crowd-funding

Loans and credits

Earned income

Equity/Shares

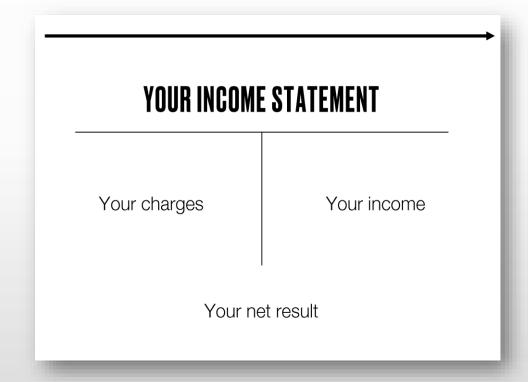
Self-financing







Budgeting and pricing





Source: (European Investment Fund, 2019)





Budgeting and pricing

Business entities – brings profit to the owners/shareholders, i.e. the mission of the enterprise it to increase the financial resources = > Business activities





Non-for-profit entities - create a product or service for the profit of society and not economic profit = > Non-for-profit activities







Financial sustainability

- Financial sustainability is achieved when an enterprise is selling a product or service at a price that not only covers the expenses but also generates a profit.
- The **profits** allow the enterprise to enlarge **particularly** when part of it invested back into larger productions, better facilities, more performers and co-creators and so on.
- In the **non-for-profit entities**, the surplus which remains as the end of a project or a period is **reinvested back in total in order to allow the organisation to stay independent from external funding** (donations, sponsorship, loans, etc.) and develop initiatives at its own discretion or free for the audience.







Some opportunities and risks

- All CCIs sectors grew over a 6-year period with up to 4% before 2020 - with video-games, advertising, architecture and music being the leaders
- The strongest growth was experienced in Eastern and Central Europe
- Over 80% of internet users in the EU used the Internet for music, videos and games (and not so much for shopping or social networking
- The innovative potential of the CCIs has been was extremely high
- It is common of the CCI enterprises to perform for-profit and socially benevolent activities – and access public funds

- !! CCI market is highly fragmented market and depends on the culture and languages of different peoples and generations
- !! The fast-runners in central and Eastern Europe were hit and lost most
- !! Social distancing measures lead to increased consumption of digital content but decreased consumption of paid digital content
- !! Increase in on-line subscriptions but a decrease in on-line advertising
- !! Lack of uniform statistics and qualitative analyses for all EU Member States







Suggested readings

- ✓ The CulturEU Funding Guide: EU Funding Opportunities for the
 Cultural and Creative Sectors 2021-2027 (2021), European Commission
- ✓ Rebuilding Europe The Cultural and Creative Economy Before and After the COVID-19 Crisis (2021), EY Consulting, European Grouping of Societies of Authors and Composers (GESAC)
- ✓ Be Creative Call the Bank: Cultural and Creative Sectors Guarantee Facility (2019), European Investment Fund
- ✓ Capacity-building in the Cultural and Creative Sectors Guarantee Facility: A guide to assessing loan applications from CCS SMEs (2019), European Investment Fund







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